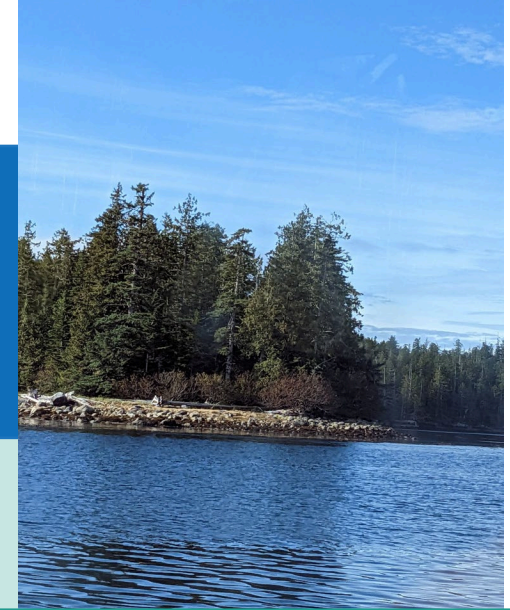


Committee of the Whole

That the Board of Directors resolve to enter committee of the whole.



2025 Budget



Preliminary Budgets



November 2024



Central Coast
REGIONAL DISTRICT
That we may be good people together

2025 Preliminary Budget

Recap of October Board Meeting

1. Board Direction through Policies, Bylaws

Policy F-5 Administration Cost Recovery from Services

Policy F-18 Board Annual Adjustment Policy

Policy F-20 Budget Preparation and Engagement Policy

Policy F-19 Inflation Calculation Policy

Policy E- 9 Directors Travel to Board Meetings & Conventions

Bylaw 434 Asset Replacement Reserve Fund – Bella Coola Airport

Bylaw 435 Asset Replacement Reserve Fund – Bella Coola Landfill

Bylaw 436 Asset Replacement Reserve Fund – Bella Coola Swimming Pool

Bylaw 437 Asset Replacement Reserve Fund – Bella Coola Parks and Recreation

Bylaw 438 Asset Replacement Reserve Fund – Bella Coola Fire Protection

Bylaw 439 Asset Replacement Reserve Fund – General Operations

Bylaw 440 Asset Replacement Reserve Fund – Denny Island Airport

Bylaw 527 Asset Replacement Reserve Fund – Hagensborg Fire Protection

Bylaw 528 Asset Replacement Reserve Fund – Bella Coola Waterworks

Bylaw 536 Board Remuneration



2025 Preliminary Budget

Recap of October Board Meeting Continued

2. Board Direction on Provincial Basic Grant allocation and Community Works Fund allocation. Provincial Basic Grant partial allocation to Denny Island Waterworks and Solid Waste Management will end in 2025.
3. Board Commitment on the Long – Term Grant Funding (Capital) Project
4. Existing contracts and agreements
5. 2024 Actuals and projection at the end of 2024.
** Please note that the projected surplus in this presentation could be changed till the year end. The final figures will be determined after 2024 audit.*
6. Effort to phase out surplus from budgets.



2025 Preliminary Budget

November 14 Board Meeting

1. The updated projected Apportioned Admin cost based on the estimated payroll cost for the year of 2024 and actual staff time allocation data from Jan throughout October
2. The staff will update and refine 2025 draft budget figures based on the Board direction and information regarding 2024 projection.
3. Committee and Commissions' recommendation for 2025 budget – Board's discussion.
4. Community Works Fund Allocation
5. 2025 Preliminary Tax Implication based on 2024 BC Assessment's value.
6. Recommendation for services.



Projected 2025 Apportioned Admin Cost

		Total Payroll Allocations A	Payroll Allocation %	Apportioned Admin Final Calculation by Service
1	General Operations Amin - 200	317,393	67.81%	\$ 317,393
2	BC Airport-210	26,363	5.63%	\$ 26,363
3	Solid Waste Management-220	39,254	8.39%	\$ 39,254
4	Pool-240	6,037	1.29%	\$ 6,037
5	Econ. Dev-280	1,000	0.21%	\$ 1,000
6	Emergency Mgmt - 260	2,873	0.61%	\$ 2,873
7	Parks & Rec BC -270	34,392	7.35%	\$ 34,392
8	Library-400	1,000	0.21%	\$ 1,000
9	Street Lights-320 Down town (E Area)	1,000	0.21%	\$ 1,000
10	DI Airport-340	1,000	0.21%	\$ 1,000
11	Fire Protection-300	3,279	0.70%	\$ 3,279
12	Valley St. Lights-420	1,000	0.21%	\$ 1,000
13	House Numbering-440	1,000	0.21%	\$ 1,000
14	DI Recreation.Com-230	1,772	0.38%	\$ 1,772
15	DI Water - 370	1,000	0.21%	\$ 1,000
16	Water Oper BC - 310	5,554	1.19%	\$ 5,554
17	Land Use Planning-250	1,000	0.21%	\$ 1,000
18	Feasibility Studites	1,000	0.21%	\$ 1,000
19	Grant-in-Aid	1,000	0.21%	\$ 1,000
20	Hagensborg Waterworks	17,707	3.78%	\$ 17,707
21	Hagensborg FireDepartment	3,437	0.73%	\$ 3,437
	Must equal 100%	468,060	100.00%	\$ 468,060
				\$150,667

\$150,667
2025
Revenue to
General Ops
from
Apportioned
Admin



Projected 2025 AA comparison to 2024

		Proposed 2025 in Nov	2024 Budget	Variance Amount	Variance %
1	General Operations Amin - 200	\$317,393	\$243,952	73,441.23	30.10%
2	BC Airport-210	\$26,363	\$25,961	401.90	1.55%
3	Solid Waste Management -220	\$39,254	\$34,760	4,493.67	12.93%
4	Swimming Pool-240	\$6,037	\$55,152	(49,114.36)	-89.05%
5	Econ. Dev-280	\$1,000	\$1,000	0.00	0.00%
6	Emergency Mgmt - 260	\$2,873	\$5,839	(2,966.05)	-50.80%
7	Parks & Rec BC -270	\$34,392	\$10,833	23,558.64	217.47%
8	Library-400	\$1,000	\$1,000	0.00	0.00%
9	Street Lights-320 Down town (E Area)	\$1,000	\$1,000	0.00	0.00%
10	DI Airport-340	\$1,000	\$1,000	0.00	0.00%
11	Fire Protection-300	\$3,279	\$2,277	1,001.90	44.00%
12	Valley St. Lights-420	\$1,000	\$1,000	0.00	0.00%
13	House Numbering-440	\$1,000	\$1,000	0.00	0.00%
14	DI Recreation.Com-230	\$1,772	\$1,000	772.05	77.21%
15	DI Water - 370	\$1,000	\$3,696	(2,695.95)	-72.94%
16	Water Oper BC - 310	\$5,554	\$6,492	(937.92)	-14.45%
17	Land Use Planning-250	\$1,000	\$1,000	0.00	0.00%
18	Feasibility Studites - 290	\$1,000	\$1,000	0.00	0.00%
19	Grant-in-Aid - 380	\$1,000	\$1,000	0.00	0.00%
20	Hagensborg Waterworks-460	\$17,707	\$29,090	(11,383.49)	-39.13%
21	Hagensborg FireDepartment-470	\$3,437	\$5,083	(1,645.76)	-32.38%
	Total	\$468,060	\$433,134	34,925.85	8.06%
	Total Apportioned Administration	\$150,667	\$189,182	(38,515.38)	-20.36%

Absorbed by the general operations budget

Please note that incremental staff cost to manage grant funding special projects (Swimming Pool Retrofit Project, Denny island Water System, and Hagensborg Water System Upgrade) allocated towards the special project cost with each service budget.

AA is trending toward greater charges to the services due to the restructure of the operations department. The figures noted represent half a year or so of timecard data.

The cost to allocate



Revised Projected 2025 AA comparison to initially projected 2024 AA

		Proposed 2025 in Nov	Proposed 2025 in Oct	Variance Amount	Variance %
1	General Operations Amin - 200	\$317,393	\$301,464	\$15,929	5.28%
2	BC Airport-210	\$26,363	\$29,642	-\$3,279	-11.06%
3	Solid Waste Management -220	\$39,254	\$40,011	-\$757	-1.89%
4	Swimming Pool-240	\$6,037	\$6,925	-\$888	-12.82%
5	Econ. Dev-280	\$1,000	\$1,000	\$0	0.00%
6	Emergency Mgmt - 260	\$2,873	\$3,100	-\$227	-7.32%
7	Parks & Rec BC -270	\$34,392	\$35,005	-\$613	-1.75%
8	Vancouver Regional Library-400	\$1,000	\$1,000	\$0	0.00%
9	Street Lights-320 Down town (EI Area)	\$1,000	\$1,000	\$0	0.00%
10	DI Airport-340	\$1,000	\$1,159	-\$159	-13.72%
11	Fire Protection-300	\$3,279	\$3,264	\$15	0.46%
12	Valley St. Lights-420	\$1,000	\$1,000	\$0	0.00%
13	House Numbering-440	\$1,000	\$1,000	\$0	0.00%
14	DI Recreation.Com-230	\$1,772	\$2,024	-\$252	-12.45%
15	DI Water - 370	\$1,000	\$1,000	\$0	0.00%
16	Water Oper BC - 310	\$5,554	\$6,243	-\$689	-11.04%
17	Land Use Planning-250	\$1,000	\$1,000	\$0	0.00%
18	Feasibility Studites - 290	\$1,000	\$1,000	\$0	0.00%
19	Grant-in-Aid - 380	\$1,000	\$1,000	\$0	0.00%
20	Hagensborg Waterworks-460	\$17,707	\$24,058	-\$6,351	-26.40%
21	Hagensborg FireDepartment-470	\$3,437	\$3,766	-\$329	-8.74%
	Total	\$468,060	\$465,660	\$2,400	0.52%
	Total Apportioned Administration	\$150,667	\$164,196	-\$13,530	-8.24%

Absorbed by the general operations budget

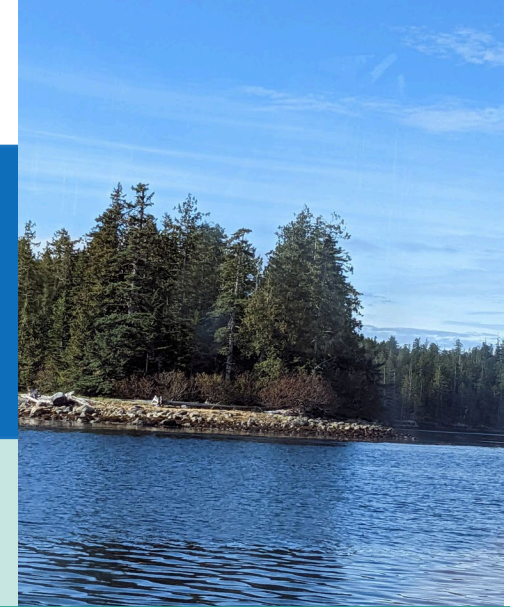
\$150,667
2025
Revenue to
General Ops
from
Apportioned
Admin

The cost to allocate



**2025
Budget**

2025 Budget



Regional Service Budgets



November 2024



Central Coast
REGIONAL DISTRICT
That we may be good people together

General Operations

	<u>2024 Budget</u>	<u>2025 Budget</u>	<u>\$ Change</u>	<u>% of Budget</u>
Income				
Budget Surplus Beginning of Year	654,635.00	421,707.01	-232,927.99	-35.58%
Apportioned Administration Serv	189,181.40	150,666.82	-38,514.58	-20.36%
Regional Taxation	747,704.75	792,823.70	45,118.95	6.03%
Other Revenue(Interest Income)	38,000.00	38,000.00	0.00	0.00%
Grants in lieu of taxes	74,055.05	74,055.05	0.00	0.00%
Provincial Basic Grant	167,808.00	200,000.00	32,192.00	19.18%
Grant Funding	256,164.00	187,747.00	-68,417.00	-26.71%
CCRHD Contribution to CCRD (Admin Fees)	13,500.00	13,500.00	0.00	0.00%
Total Income	\$2,141,048.20	\$1,878,499.58	-262,548.62	-12.26%
Expenses				
Operating Expenses	1,363,741.22	1,417,012.38	53,271.16	3.91%
Contingency	95,487.96	95,487.96	0.00	0.00%
Capital Works	12,000.00	12,000.00	0.00	0.00%
Special Projects	181,164.00	187,747.00	6,583.00	3.63%
Asset Replacement	10,000.00	10,000.00	0.00	0.00%
Contribution to Reserve	62,000.00	0.00	-62,000.00	-100.00%
Total Expenses	\$1,724,393.18	\$1,722,247.34	-2,145.84	-0.12%
Budget surplus, end of year	416,655.02	156,252.24	-260,402.78	-62.50%



General Operations

2025 Budget Highlights

COW-24-10-01

That the Committee of the Whole recommend THAT the CCRD Board of Directors allocate \$16,500 for election costs in the 2025 Budget.

2024 by-election cost: \$30,407.46 including \$20,158.94 legal fees

COW-24-10-04

That the Committee of the Whole recommend: THAT the CCRD Board of Directors allocate \$0 for the upgrading of CCRD office facilities in the 2025 Financial Plan.

COW-24-10-06

That the Committee of the Whole recommend that the CCRD Board of Directors approve in principle the draft general operations budget with the taxation set at \$792,823.70.



General Operations

2025 Budget Highlights

COW-24-10-03

That the Committee of the Whole recommend: that the Central Coast Regional District Board of Directors allocate the Airport Improvement Grant in the amount of \$100,000 for the airport renovation office project.

The staff consulted with the funder regarding the renovation project. The funder confirmed that the current operation office space renovation's costs cannot be eligible expenses. The staff will bring back the office renovation plan in the future meeting to address workspace matter for the operations department. Additionally, the staff have been assessing CCRD facilities' conditions and needs. An assessment update will be presented to the Board in January meeting along with options and recommendations.

The administration is planning to undertake minor renovation works in the Airport terminal which we can utilize the grant funding. It will provide an opportunity to generate rental revenues for Bella Coola Airport and create a community meeting space.



Director Travel & Convention

2025 Travel Budget

	<u>2025</u> <u>Budget</u>	<u>2024</u> <u>Budget</u>	<u>2024</u> <u>Actual</u>
Chair	15,000	15,000	15,676
Area A	13,000	13,000	12,556
Area B	17,000	17,000	16,304
Area D	6,000	6,000	6,892
Area E	10,000	0	0
Contingency	5,000	5,000	0
Total	66,000	56,000	51,428

COW-24-10-05

That the Committee of the Whole recommend: THAT the CCRD Board of Directors allocate the following amounts for Board Travel and Convention costs:

Chair (Kennedy): \$15,000

Electoral Area A (Emery): \$13,000

Electoral Area B (Hall): \$17,000

Electoral Area D (Northeast): \$6,000

Electoral Area E (Harestad): \$10,000

Contingency: \$5,000



Director Travel & Convention

2023/2024 Board Travel

	2023 Budget	2023 Actuals					Variance
		Convention & Travel Day Rate	Convention Travel	Board Meeting Travel Day Rate	Travel Cost re Board Meeting		
Chair	\$ 17,000.00	\$ 3,915.00	\$ 10,013.13			\$ 3,071.87	
Area A	\$ 13,000.00	\$ 4,205.00	\$ 7,296.94		\$ 5,589.13	-\$ 4,091.07	
Area B	\$ 13,000.00	\$ 2,900.00	\$ 10,597.09	\$ 580.00	\$ 1,810.20	-\$ 2,887.29	
Area D	\$ 11,000.00	\$ 3,335.00	\$ 9,313.22			-\$ 1,648.22	
Area E	\$ 11,000.00	\$ 2,465.00	\$ 6,390.99			\$ 2,144.01	
Contingency	\$ 5,000.00					\$ 5,000.00	
Total	\$ 70,000.00	\$ 16,820.00	\$ 43,611.37		\$ 7,399.33	\$ 1,589.30	

	Carried Over	2024 Budget	2024 Actuals				Variance
			Convention & Travel Day Rate	Convention Travel	Board Meeting Travel Day Rate	Travel Cost re Board Meeting	
Chair	\$ 3,071.87	\$ 15,000.00	\$ 4,779.20	\$ 10,897.26			\$ 2,395.41
Area A	-\$ 4,091.07	\$ 13,000.00	\$ 3,584.40	\$ 8,971.41		\$ -	-\$ 3,646.88
Area B	-\$ 2,887.29	\$ 17,000.00	\$ 3,733.75	\$ 12,570.09		\$ -	-\$ 2,191.13
Area D	-\$ 1,648.22	\$ 6,000.00	\$ 2,688.30	\$ 4,203.37			-\$ 2,539.89
Area E	\$ 2,144.01	\$ -					\$ 2,144.01
Contingency		\$ 5,000.00					
Total		\$ 56,000.00	\$ 14,785.65	\$ 36,642.13			-\$ 3,838.48



Director Travel & Convention

2023/2024 Board Travel

	2023 Budget	2023 Actual	Carry over to 2024	2024 Budget	2024 Actual	Carry over to 2025	2025 Budget	Potential Available 2025
Chair	17,000.00	13,928.13	3,071.87	15,000.00	15,676.46	2,395.41	15,000	17,395.41
Area A	13,000.00	17,091.07	- 4,091.07	13,000.00	12,555.81	- 3,646.88	13,000	13,000
Area B	13,000.00	15,887.29	- 2,887.29	17,000.00	16,303.84	- 2,191.13	17,000	17,000
Area D	11,000.00	12,648.22	- 1,648.22	6,000.00	6,891.67	- 2,539.89	6,000	6,000
Area E	11,000.00	8,855.99	2,144.01	-	-	2,144.01	10,000	12,144.01
Contingency	5,000.00	-	-	5,000.00	-	-	5,000	5,000.00
Total	70,000.00	67,830.70		56,000.00	51,427.78		66,000	60,000



Director Travel & Convention

2025 Travel Budget Discussion

How does the Board wish to address carried over overages and/or surplus on the Board's travel budget?



Director Travel & Convention

2023/2024 Board Travel

Possible Resolution 1:

THAT the CCRD Board of Directors allocate the following amounts for Board Travel and Convention costs:

Chair (Kennedy): \$17,395

Electoral Area A (Emery): \$9,353

Electoral Area B (Hall): \$14,809

Electoral Area D (Northeast): \$3,460

Electoral Area E (Harestad): \$12,144

Contingency: \$5,000



Director Travel & Convention

2023/2024 Board Travel

Possible Resolution 2:

THAT the CCRD Board of Directors allocate the following amounts for Board Travel and

Convention costs:

Chair (Kennedy): \$17,395

Electoral Area A (Emery): \$13,000

Electoral Area B (Hall): \$17,000

Electoral Area D (Northeast): \$6,000

Electoral Area E (Harestad): \$12,144

Contingency: \$5,000



Emergency Management

	2024 Budget	2025 Budget	\$ Change	% Change
Income				
Budget Surplus (Deficit) Beginning of Year	(\$381.84)	\$956.10	\$1,337.94	-350.4%
Regional Taxation	\$91,131.64	\$94,731.64	\$3,600.00	4.0%
Total Income	\$90,749.80	\$95,687.74	\$4,937.94	5.4%
Expenses				
Apportioned Administration fees	\$5,839.09	\$2,873.04	-\$2,966.05	-50.8%
Operating expenses	\$84,222.59	\$87,554.61	\$3,332.02	4.0%
Contingency	\$269.96	\$5,260.09	\$4,990.13	1848.5%
Total Expenses	\$90,061.68	\$95,687.74	\$5,626.06	6.2%
Budget Surplus (Deficit), end of year	\$688.12	(\$0.00)	-\$688.12	-100.0%

COW-24-10-07

That the Committee of the Whole recommend that the CCRD Board of Directors increase the stipend for the Deputy Emergency Program Coordinator to \$250.00 a month.

COW-24-10-08

That the CCRD Board of Directors increase the operating expenses in the emergency management budget by \$3,600.



Emergency Management

Possible Resolution:

That the CCRD Board of Directors approve in principle the draft Emergency Management Budget with taxation set at \$94,732.



Land Use Planning

Income	2024 Budget	2025 Budget	\$Change	% Change
Surplus Beginning of year	17,816.89	17,770.34	-46.55	-0.3%
Regional Taxation	20,000.00	20,000.00	0.00	0.0%
User Fees and Charges	1,400.00	1,400.00	0.00	0.0%
Grant Funding	251,051.00	225,286.70	-25,764.30	-10.3%
Total Income	\$290,267.89	\$264,457.04	-\$25,810.85	-8.9%
Expenses				
Apportioned Administration fees	1,000.00	1,000.00	0.00	0.0%
Operating expenses	20,200.00	20,200.00	0.00	0.0%
Special Project	251,051.00	225,286.70	-25,764.30	-10.3%
Contingency	16,823.09	17,970.34	1,147.25	6.8%
Total Expenses	\$289,074.09	\$264,457.04	-\$24,617.05	-8.5%
 Surplus end of year	 1,193.80	 0.00	 -1,193.80	 -100.0%

COW-24-10-09

That the CCRD Board of Directors approve in principle the draft Land Use Planning Budget with taxation set at \$20,000.



Economic Development

	2024 Budget	2025 Budget	\$Change	%Change
Income				
Budget Surplus Beginning of Year	121,093.00	147,506.00	26,413.00	21.8%
Regional Taxation	59,246.00	59,246.00	0.00	0.0%
Grant Funding	186,470.00	85,135.00	-101,335.00	-54.3%
Total Income	\$ 366,809.00	\$ 291,887.00	-74,922.00	-20.4%
Expenses				
Apportioned Administration fees	1,000.00	1,000.00	0.00	0.0%
Operating expenses	140,814.00	142,273.74	1,459.74	1.0%
Economic Development Initiatives	127,495.00	26,160.00	-101,335.00	-79.5%
Future Projects	97,500.00	100,000.00	2,500.00	2.6%
Total Expenses	\$ 366,809.00	\$ 269,433.74	-97,375.26	-26.5%
Budget surplus, end of year	0.00	22,453.25	22,453.25	100%

COW-24-10-10

That the CCRD Board of Directors approve in principle the draft Economic Development Budget with taxation set at \$59,246.



Feasibility

	2024 Budget	2025 Budget	\$ Change	% Change
Income				
Budget Surplus Beginning of Year	43,414.00	57,414.00	14,000.00	32.2%
Regional Taxation	15,000.00	15,000.00	0.00	0.0%
Total Income	\$58,414.00	\$72,414.00	\$14,000.00	24.0%
Expenses				
Apportioned Administration fees	1,000.00	1,000.00	0.00	0.0%
Operating Expenses	57,414.00	71,414.00	14,000.00	24.4%
Total Expenses	\$58,414.00	\$72,414.00	\$14,000.00	24.0%
Budget surplus, end of year	0.00	0.00		

COW-24-10-11

That the CCRD Board of Directors approve in principle set a taxation for Feasibility to \$15,000.



Grant in Aid

	2024 Budget	2025 Budget	\$ Change	% Change
Income				
Budget Surplus Beginning of Year		660.00	660.00	100.0%
Regional Taxation	24,090.00	20,000.00	-4,090.00	-17.0%
Total Income	\$24,090.00	\$20,660.00	-\$3,430.00	-14.2%
Expenses				
Apportioned Administration fees	1,000.00	1,000.00	0.00	0.0%
Community Groups - Grants	22,590.00	19,160.00	-3,430.00	-15.2%
Advertising & promo	500.00	500.00	0.00	0.0%
Total Expenses	\$24,090.00	\$20,660.00	-\$3,430.00	-14.2%
Budget surplus, end of year	0.00	0.00		

COW-24-10-12

That the CCRD Board of Directors approve in principle and set local taxation for Grant-In-Aid to \$20,000 .



Vancouver Island Regional Library (VIRL)

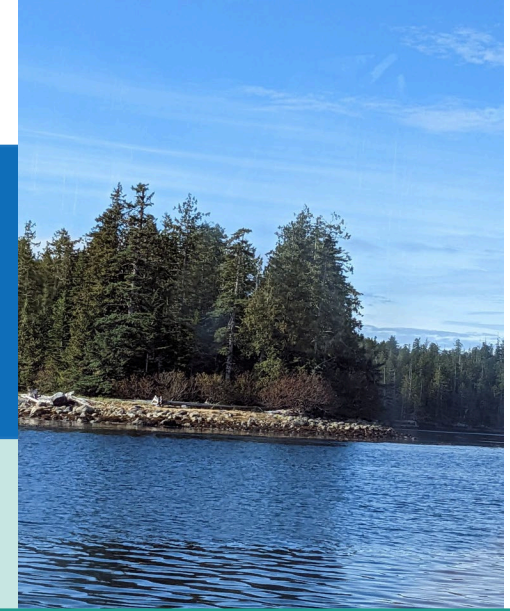
	2024 Budget	2025 Budget	\$Change	% Change
Income				
Budget Surplus Beginning of Year	1,500.00	0.00	-1,500.00	-100.0%
Regional Taxation	76,760.00	83,112.00	6,352.00	8.3%
Total Income	\$78,260.00	\$83,112.00	\$4,852.00	6.2%
Expenses				
Apportioned Administration fees	1,000.00	1,000.00	0.00	0.00%
VIRL Regional Library Services	77,260.00	82,112.00	4,852.00	6.3%
Total Expenses	\$78,260.00	\$83,112.00	\$4,852.00	6.20%
Budget surplus, End of year	0.00	0.00		

COW-24-10-13

That the CCRD Board of Directors approve in principle the Library budget as presented with taxation set at \$83,112.



2025 Budget



Sub-Regional Service Budgets



November 2024



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Bella Coola Airport

	2024 Budget	2025 Budget	\$Change	%Change
Income				
Budget Surplus(Deficit) Beginning of Year	(\$21,986.00)	(\$35,510.68)	-13,524.68	61.5%
Grant Funding	\$34,066.26	\$100,000.00	65,933.74	193.5%
User Fees and Charges	\$418,494.43	\$357,071.43	-61,423.00	-14.7%
Taxation	\$0.00	\$28,500.00	28,500.00	100.0%
Total Income	\$430,574.69	\$450,060.76	19,486.07	4.5%
Expenses				
Apportioned Administration fees	\$25,961.21	\$26,362.90	401.69	1.5%
Operating Expenditure	\$365,547.22	\$313,560.83	-51,986.39	-14.2%
Capital Works		\$0.00	0.00	0.0%
Grant Funding Project	\$34,066.26	\$100,000.00	65,933.74	193.5%
Asset Replacement Fund Contribution	\$5,000.00	\$10,000.00	5,000.00	100.0%
Total Expense	\$430,574.69	\$449,923.73	19,349.04	4.5%
Budget Surplus End of Year	\$0.00	\$137.03		
Budget Deficit End of Year	\$0.00	\$0.00		



Bella Coola Airport

2025 Budget Highlights

COW-24-10-14

That the CCRD Board recommend an increase of 10% to the fees and charges with a balance of funding to come from property taxation for the Bella Coola Airport.

10% increase to rates and charges and \$28,500 proposed taxation.

A separate stand –alone report was included in the agenda to establish long-term financial sustainability in the service. The updated rates and charges will be presented separately in this meeting.

BC Rural Dividend Grant Funding, Bella Coola Airport Tourism and Capacity Enhancement Project – estimated the remaining funds \$100,000 Minor renovation works in the Airport terminal. It will provide an opportunity to generate rental revenues for Bella Coola Airport and create a community meeting space.



Bella Coola Airport

Possible Resolution:

That the CCRD Board of Directors approve in principle taxation for Bella Coola Airport to \$28,500.



Solid Waste Management

	<u>2024 Budget</u>	<u>2025 Budget</u>	<u>\$Change</u>	<u>%Change</u>
Income				
Budget Surplus(Deficit) of Beginning of Year	23,606.00	95,973.31	72,367.31	306.6%
Local Taxation	179,684.00	179,684.00	0.00	0.0%
Nuxalk Nation Contributions to Landfill	105,000.00	105,000.00	0.00	0.0%
Other Revenue (Revenue from Recycling Program)	20,500.00	20,500.00	0.00	0.0%
Provincial Basic Grant	14,220.00	0.00	-14,220.00	-100.0%
Grant Funding Project	2,300,000.00	1,150,000.00	-1,150,000.00	-50.0%
User Fees and Charges	170,177.00	170,177.00	0.00	0.0%
Total Income	\$2,813,187.00	\$1,721,334.31	-1,091,852.69	-38.8%
Expenses				
Apportioned Administration fees	34,760.07	39,253.67	4,493.60	12.9%
Contingency	4,929.00	18,229.00	13,300.00	269.8%
Capital Works	0.00	0.00	0.00	0.0%
Operating expenses	226,866.06	250,053.04	23,186.98	10.2%
Grant Funding Project	1,150,000.00	1,150,000.00	0.00	0.0%
Special Project	25,400.00	40,000.00	14,600.00	57.5%
Asset Replacement	0.00	5,000.00	5,000.00	100.0%
Landfill Post Closure Reserve	1,305,000.00	218,798.60	-1,086,201.40	-83.2%
Total Expenses	\$2,746,955.13	\$1,721,334.31	-1,025,620.82	-37.3%
Budget Surplus end of Year	66,231.87	0.00	-66,231.87	-100.0%



Solid Waste Management

2025 Budget Highlights

No change in taxation and rates and charges.

Projected Landfill contract renewal costs were included in the updated the draft budget.



Solid Waste Management

Possible Resolution:

That the CCRD Board of Directors approve in principle taxation for Solid Waste Management to \$179,684.



Swimming Pool - Renovation

	<u>2024 Budget</u>	<u>2025 Budget</u>	<u>\$Change</u>	<u>%Change</u>
Income				
Budget Surplus Beginning of Year	44,174.26	132,940.10	88,765.84	200.9%
Local Taxation	157,233.00	157,233.00	0.00	0.0%
Grant Funding	4,067,172.28	3,810,954.42	-256,217.86	-6.3%
Transfer from Asset Replacement Fund	51,724.00	57,724.00	6,000.00	11.6%
Borrowing		400,000.00	400,000.00	100%
Total Income	\$ 4,320,303.54	\$ 4,558,851.52	238,547.98	5.5%
Expenses				
Apportioned Administration fees	55,151.67	6,037.31	-49,114.36	-89.1%
Capital Works		0.00	0.00	0.0%
Operating Expenses	10,605.00	12,262.09	1,657.09	15.6%
Contingency	128,046.52	6,873.70	-121,172.82	-94.6%
Grant Funding Project	4,118,896.28	4,533,678.42	414,782.14	10.1%
Asset Replacement	6,000.00	0.00	-6,000.00	-100.0%
Total Expenses	\$ 4,318,699.47	\$ 4,558,851.52	240,152.05	5.6%
Budget surplus, end of year	1,604.07	0.00	-1,604.07	-100.0%



Swimming Pool - Renovation

2025 Budget Highlights

24-10-26

That the 2025 pool operating season be cancelled to allow additional construction time for the project.

24-10-22

That the \$80,000 in Growing Community Funds planned for paving at the Bella Coola Ice Rink be reallocated to the Pool.

24-10-23

That the \$6,000 budgeted to be placed in the Asset Replacement Fund in 2025 instead be directly allocated to the Pool.



Swimming Pool - Renovation

2025 Budget Highlights

24-10-24

That the CCRD Board authorize up to \$400,000 to be borrowed under section 403 of the Local Government Act, from the Municipal Finance Authority of BC, for the Swimming Pool replacement project.

24-10-27

That the 2025 taxation and accumulated surplus in the Pool service totaling \$137,000 all be allocated to Project.



Swimming Pool – Renovations

2025 Budget Highlights

No change in taxation and rates and charges.

Grant Funding Project

Centennial Pool Retrofit Project

- UBCM SPF 2.7 million. \$9,009 has been expended. \$2,690,991 will be deferred to 2025.
- NDIT – \$250,000 (local contribution \$57,724 from Asset Replacement Fund towards the project) No funds have been expended.
- Growing Communities Grant -\$305,000 including \$80,000 reallocated towards the project.
- Community Works Fund - \$807,310. No funds have been expended.
- Community Economic Recovery Infrastructure Program \$990,840 from Ministry of Municipal Affairs. \$425,876.58 has been expended. \$564,963.42 will be deferred to 2025.
- \$265,000 (from 2024 estimated accumulated surplus and 2025 taxation) reallocated towards the Pool Retrofit Project.
- \$400,000 through MFA Short Term Borrowing



Swimming Pool

Possible Resolution:

That the CCRD Board of Directors approve in principle taxation for Centennial Pool to \$157,233.



Parks & Recreation - Bella Coola

	2024 Budget	2025 Budget	\$Change	%Change
Income				
Budget Surplus Beginning of Year	14,350.14	9,522.41	-4,827.73	-33.6%
Local Taxation	37,394.90	54,395.00	17,000.10	45.5%
Grant Funding	1,012,315.54	10,101.58	-1,002,213.96	-99.0%
Other Revenue	30,300.00	0.00	-30,300.00	-100.0%
User Fees and Charges	3,000.00	3,225.00	225.00	7.5%
Transfer from Asset Replacement Fund	0.00	0.00	0.00	100.0%
Total Income	\$1,097,360.58	\$77,243.99	-\$1,020,116.59	-93.0%
Expenses				
Apportioned Administration fees	10,833.09	34,391.64	23,558.55	217.5%
Capital Works	110,000.00	2,500.00	-107,500.00	-97.7%
Operating expenses	30,143.90	27,250.77	-2,893.13	-9.6%
Grant Funded Project	932,315.54	10,101.58	-922,213.96	-98.9%
Asset Replacement	10,000.00	3,000.00	-7,000.00	-70.0%
Total Expenses	\$1,093,292.53	\$77,243.99	-\$1,016,048.54	-92.9%
Budget surplus, end of year	0.00	0.00	0.00	0.0%
Budget deficit, end of year				



Parks & Recreation - Bella Coola

2025 Budget Highlights

COW-24-10-17

That the CCRD Board of Directors approve in principle taxation for Bella Coola Parks and Recreation to \$54,395.

24-10-22

That the \$80,000 in Growing Community Funds planned for paving at the Bella Coola Ice Rink be reallocated to the Pool.



Valley House Numbering

	2024 Budget	2025 Budget	\$Change	%Change
Income				
Budget Surplus Beginning Of Year	3,971.00	3,971.00	0.00	0.0%
Local Taxation	1,000.00	1,000.00	0.00	0.0%
Total Income	\$ 4,971.00	\$ 4,971.00	\$ -	0.0%
Expenses				
Apportioned Administration fees	1,000.00	1,000.00	0.00	0.0%
Operating expenses	3,971.00	3,971.00	0.00	0.0%
Total Expenses	4,971.00	4,971.00	\$ -	0.0%
Budget surplus, end of year	0.00	0.00		

*COW-24-10-18
That the CCRD Board of Directors approve in principle the House Numbering budget and set local taxation at \$1,000.*



Valley Street Lights

	2024 Budget	2025 Budget	\$Change	%Change
Income				
Budget Surplus Beginning of Year	2,119.00	3,678.08	1,559.08	73.6%
Local Taxation	7,214.00	7,214.00	0.00	0.0%
Ministry of Trans Cost Share	645.00	645.00	0.00	0.0%
Total Income	\$ 9,978.00	\$ 11,537.08	\$ 1,559.08	15.6%
Expenses				
Apportioned Administration fees	1,000.00	1,000.00	0.0	0.0%
Contingency	2,239.00	1,536.00	-703.00	-31.4%
Operating Expenses	6,739.00	5,500.00	-1,239.00	-18.4%
Contribution to reserve account	0.00	3,000.00	3,000.00	100.0%
Total Expenses	\$ 9,978.00	\$ 11,036.00	\$ 1,058.00	10.6%
 Budget surplus, end of year	 0.00	 501.08		

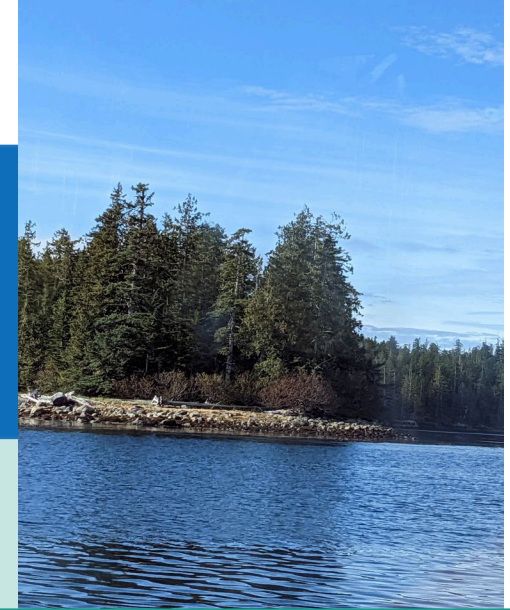
COW-24-10-19

That the CCRD Board of Directors approve in principle the Streetlight –BCV budget and set taxation at \$7,214.00.



**2025
Budget**

2025 Budget



Local Service Budgets



November 2024



Central Coast
REGIONAL DISTRICT
That we may be good people together

Fire Protection Bella Coola

Area:
D(Tonquin
Road) and
E

	2024 Budget	2025 Budget	\$Change	%Change
Income				
Budget Surplus Beginning of Year	22,207.26	14,778.16	-7,429.10	-33.5%
Local Taxation	50,704.00	50,704.00	0.00	0.0%
UBCM Grant	0.00	40,000.00	40,000.00	100.0%
Grants in lieu of taxes	5,862.97	5,862.97	0.00	0.0%
Fire Protection Tolls	9,581.06	10,728.00	1,146.94	12.0%
Total Income	\$88,355.29	\$122,073.13	33,717.84	38.2%
Expenses				
Apportioned Administration fees	2,277.07	3,278.90	1,001.83	44.0%
Capital Works	2,500.00	0.00	-2,500.00	-100.0%
Contingency	2,609.00	1,500.00	-1,109.00	-42.5%
Firemen's Honorarium	2,500.00	4,000.00	1,500.00	60.0%
Operating expenses	49,534.58	69,982.21	20,447.63	41.3%
Grant Funding Projects		40,000.00	40,000.00	100.0%
Asset Replacement	20,000.00	3,312.02	-16,687.98	-83.4%
Total Expenses	\$79,420.65	\$122,073.13	42,652.48	53.7%
Budget surplus, end of year	8,934.64		-8,934.64	
Budget deficit, end of year				



2025
Budget

Fire Protection Bella Coola

Area:
D(Tonquin
Road) and
E

2025 Budget Highlights

COW-24-10-20

THAT the Board of Directors of the Central Coast Regional District reduce the asset replacement fund allocation to address the potential shortfall in Bella Coola Fire Protection budget.

A separate fire service review report was included in the agenda to present options and recommendations to the Board in efforts to establish the long-term viability in the service.



2025
Budget

Fire Protection Bella Coola

Area:
D(Tonquin
Road) and
E

Possible Resolution:

That the CCRD Board of Directors approve in principle taxation for Bella Coola Fire Protection to \$50,704.



2025
Budget

Fire Protection Hagensborg

	2024 Budget	2025 Budget	\$Change	%Change
Income				
Budget Surplus Beginning of Year	220,588.29	116,793.60	-103,794.69	-47.1%
Local Taxation	40,000.00	40,000.00	0.00	0.0%
Other Revenue	282.00	282.00	0.00	0.0%
Interest Income	100.00	100.00	0.00	0.0%
UBCM Grant		40,000.00	40,000.00	100.0%
Grants in lieu of taxes	3,618.30	3,618.30	0.00	0.0%
Fire Protection Tolls	19,950.00	21,942.00	1,992.00	10.0%
Total Income	\$284,538.59	\$222,735.90	-61,802.69	-21.7%
Expenses				
Apportioned Administration fees	5,082.74	3,436.98	-1,645.76	-32.4%
Contingency	53,000.00	1,500.00	-51,500.00	-97.2%
Capital Works	0.00	5,000.00	5,000.00	100.0%
Firemen's Honorarium	5,000.00	7,000.00	2,000.00	40.0%
Operating expenses	71,197.00	73,323.28	2,126.28	3.0%
Special Projects		40,000.00	40,000.00	100.0%
Contribution to reserve account	100,000.00	92,475.65	-7,524.35	-7.5%
Total Expenses	\$234,279.74	\$222,735.90	-11,543.83	-4.9%
Budget surplus, end of year	50,258.85		-50,258.85	
Budget deficit, end of year				



Fire Protection Hagensborg

2025 Budget Highlights

COW-24-10-21

THAT the Board of Directors of the Central Coast Regional District reduce the asset replacement fund allocation to address the potential shortfall in Hagensborg Fire Protection budget.



Fire Protection Hagensborg

Possible Resolution:

That the CCRD Board of Directors approve in principle taxation for Hagensborg Fire Protection to \$40,000.



Denny Island Recreation

	2024 Budget	2025 Budget	\$ Change	% Change
Income				
Budget Surplus beginning of year	4,111.00	728.00	-3,383.00	-82.3%
Local Taxation	5,000.00	5,000.00	0.00	0.0%
Provincial Grant	107,000.00	107,000.00	0.00	0.0%
Total Income	\$116,111.00	\$112,728.00	-3,383.00	--2.9%
Expenses				
Apportioned Administration fees	1,000.00	1,772.05	772.05	77.2%
Operating expenses	6,938.00	6,438.00	-500.00	-7.2%
Special Project	107,000.00	107,000.00	0.00	0.0%
Asset Replacement	445.00	445.00	0.00	0.0%
Total Expenses	\$115,383.00	\$115,655.05	272.05	0.2%
Projected Budget surplus end of year	3,228.00			
Projected Budget deficit end of year			-2,927.05	

COW-24-10-22

THAT the Denny Island Recreation expenses be reduced to balance the 2025 Budget, and that this recommendation be shared with the Denny Island Recreation Commission.



Denny Island Recreation

2025 Budget Highlights

Request from Denny Island Recreation Commission

DIRC requested a \$5,000 budget for the 2025 budget– The same as 2024.

Discussion

The draft 2025 operating expenses are \$6,438 which is the requested amount from the DIRC and an additional amount of \$1,438 for Community Hall Annual Rental Fees.

In order to balance the draft budget with no taxation increase, the projected accumulated surplus of \$3,655.05 at the end of year needs to be maintained, this leaves the DIRC **\$1,531.51** to spend for the remainder of the year. If this amount is exceeded then either the commission will have less to spend in 2025 or the taxation will need to be increased at least by the amount spent.



Denny Island Recreation

2025 Budget Highlights

If the DIRC spends the remaining funds as budgeted in 2024, the taxation needs to be increased by **\$2,928** to maintain the existing service levels for 2025 to balance the potential budget shortfall:

Does the Board wish to increase taxation by \$2,928 to balance the draft budget?

Based on 2024 BC Assessment Data, projected Area A average residential property taxation will be increased by from \$4.

Or

Does the Board wish to reduce the draft Denny Island Recreation budget by \$2,928 with no change to taxation?

Please note if this option is chosen that the accumulated surplus will be depleted in the and a significant taxation increase will be required to maintain service levels.



Denny Island Recreation

Possible Resolutions:

That the CCRD Board of Directors approve in principle taxation for Denny Island Recreation to \$5,000.

Or

That the CCRD Board of Directors approve in principle taxation for Denny Island Recreation to \$7,928.



Denny Island Airport

	2024 Budget	2025 Budget	\$Change	% Change
Income				
Budget Surplus Beginning of Year	21,516.72	24,989.72	3,473.00	16.1%
Local Taxation	6,973.00	6,973.00	0.00	0.0%
Total Income	\$28,489.72	\$31,962.72	3,473.00	12.2%
Expenses				
Apportioned Administration fees	1,000.00	1,000.00	0.00	0.0%
Contingency	23,192.66	0.00	-23,192.66	100.0%
Operating Expense	3,250.00	38,250.00	35,000.00	1076.9%
Asset Replacement	1,000.00	1,000.00	0.00	0.0%
Total Expenses	\$28,442.66	\$40,250.00	11,807.34	41.5%
Budget surplus, end of year	47.06	0.00		
Budget deficit, end of year		-8,287.28		



Denny Island Airport

2025 Budget Highlights

COW-24-10-23

THAT the local taxation amounts for the Denny Island Airport be approved at \$6,973 for the 2025 Budget.

Requests from Denny Island Airport Commission.

- Brushing at airstrip: \$15,000
- Runway crack sealing: \$20,000
- Building maintenance: \$2,000



Denny Island Airport

2025 Budget Discussion

Does the Board wish to approve DIAC requests?

Financial Implications- Area A Taxation increase by \$8,300.
Based on 2024 BC Assessment Data, projected Area A average residential property taxation will be increased from \$521 to \$532 by \$11.

Or

Does the Board wish to defer the activities requested by the Commission?



Denny Island Airport

Possible Resolution:

That the CCRD Board of Directors approve in principle taxation for Denny Island Airport to \$15,273.



Bella Coola Waterworks

	2024 Budget	2025 Budget	\$ Change	% Change
Income				
Budget Surplus Beginning Of Year	38,807.37	51,091.11	12,283.7	35.8%
User Fees and Charges	73,917.00	76,134.51	2,217.5	3.0%
Total Income	\$112,724.37	\$127,225.62	14,501.2	12.9%
Expenses				
Apportioned Administration fees	6,491.75	5,553.83	-937.92	-14.4%
Contingency	26,785.43	10,000.00	-16,785.43	-62.7%
Nuxalk Agreement - Water Supply	31,200.00	32,136.00	936.00	3.0%
Operating expenses	22,984.00	32,755.51	9,771.51	42.5%
Asset Replacement	20,000.00	46,780.28	26,780.28	133.9%
Total Expenses	\$107,461.18	\$127,225.62	19,764.44	18.4%
Budget surplus, end of year	5,263.19	0.00	-5,263.19	
Budget deficit, end of year				



Bella Coola Waterworks

2025 Budget Highlights

COW-24-10-24

*THAT the Board of Directors of the Central Coast Regional District increase rates and charges by 3% to address the potential shortfall in Bella Coola Waterworks budget,
AND THAT staff be requested to provide implications on an average household in future reporting.*

No taxation and 3 % increase to rates and charges.

Current single family residential dwelling rate: \$283

Projected 2025 single family residential dwelling rate: \$291.50

*The staff will bring back a report regarding Bella Coola Waterworks Rates and Charges bylaw update in January Board meeting.



Bella Coola Waterworks

Possible Resolution:

That the CCRD Board of Directors approve in principle the draft Bella Coola Waterworks budget as presented.



Hagensborg Waterworks

	<u>2024 Budget</u>	<u>2025 Budget</u>	<u>\$Change</u>	<u>%Change</u>
Income				
Budget Surplus Beginning of Year	244,595.00	269,786.96	25,191.96	10.3%
Parcel Taxes	26,250.00	26,375.00	125.00	0.5%
Transfer from Reserve to Hagensborg Water System	719,201.00	753,772.00	34,571.00	4.8%
Interest Income	3,000.00	3,000.00	0.00	0.0%
Grant Funding	3,728,956.09	3,597,743.63	-131,212.46	-3.5%
Water tolls & charges	88,821.00	87,504.04	-1,316.96	-1.5%
Total Income	\$4,810,823.09	\$4,738,181.63	-\$72,641.46	-1.5%
Expenses				
Apportioned Administration fees	29,090.18	17,706.51	-11,383.67	-39.1%
Capital Works	4,000.00	0.00	-4,000.00	-100.0%
Contingency	10,274.28	5,000.00	-5,274.28	-51.3%
Operating expenses	70,420.20	72,419.60	1,999.40	2.8%
Grant Funding Project	4,448,157.09	4,575,220.63	127,063.54	2.7%
Contribution to reserve account(Asset Replacement)	0.00	0.00	0.00	100.0%
Total Expenses	\$4,561,941.75	\$4,670,346.74	\$108,404.99	2.4%
Budget surplus, end of year	248,881.34	67,834.89		



Hagensborg Waterworks

2025 Budget Highlights

COW-24-10-25

THAT the parcel taxation amounts for the Hagensborg Waterworks be held consistent with 2024 budgeted figures.

No increase to parcel taxation and the rates and charges.

24-10-09

THAT subject to the approval of the Province regarding the project's change in scope, and subject to confirmation from Infrastructure Canada that the CCRD has provided adequate consultation to Nuxalk First Nation regarding the project, that the Board award the Hagensborg Water System Improvements Phase 1A project to Hazelwood Construction Services Inc. in the amount of \$4,434,691.05; AND THAT \$200,000 in surplus funding within the Hagensborg Waterworks Budget be allocated to this project to cover some of the construction contingencies, and additional project costs as required;

\$200,000 from the estimated surplus reallocated towards the Water system project.



Hagensborg Waterworks

2025 Budget Discussion – Asset Replacement Fund

The current reserve fund has been allocated towards the upgrade project, going forward funds will need to be set aside for the future replacement of mechanical and distribution infrastructure. The recommended minimum is an annual contribution of \$104,000

Mechanical infrastructure replacement
\$4,000 annually based on full capital value over 25 years.

Distribution System Infrastructure replacement (10 million)
\$100,000 annually based on full capital value over 100 years.



Hagensborg Waterworks

2025 Budget Discussion – Asset Replacement Fund

Does the Board wish to allocate the full amount (\$104,000) towards in Asset Replacement reserve account in a Year?

Or

Does the Board wish to allocate the full amount (\$104,000) towards Asset Replacement reserve account in Three Years?

Or

Does the Board wish to allocate the full amount (\$104,000) towards Asset Replacement reserve account in Five Years?



Hagensborg Waterworks

2025 Budget Discussion – Asset Replacement Fund

Should Does the Board wish to allocate the full amount (\$104,000) towards in Asset Replacement reserve account in year 1,

Option 1)

Projected single family dwelling parcel taxation and rates increase by \$462.27

- a) Increase parcel taxation from \$26,375 to \$99,803 (Taxation limit -\$100,000)
Per one property taxation increase from \$131.56 (\$125 parcel taxation plus 5.25% collection fees from the Province) to \$497.83 (\$473 parcel taxation plus 5.25% collection fees from the Province)

and

- b) Increase rates and charges
(Single Family Dwelling rates increased from \$275 to \$371)



Hagensborg Waterworks

2025 Budget Discussion – Asset Replacement Fund

Option 2)

Projected single family dwelling parcel taxation and rates increase by \$327

a) No increase in parcel taxation and

b) Increase rates and charges (Single Family Dwelling rates increased from \$275 to \$602)

24-10-09 HWAC

That the Hagensborg Water Advisory Committee recommend to the Board if an asset reserve contribution is moved forward that option 2 (No increase in parcel taxation and increases to rates and charges) is used.



Hagensborg Waterworks

2025 Budget Discussion

Option 3)

Projected single family dwelling parcel taxation and rates increase by \$373

23% revenue from parcel taxation/ 77% revenue from rates and charges

a) Increase parcel taxation from \$26,375 to \$50,429

Per one property parcel taxation increase from \$131.56 (\$125 parcel taxation plus 5.25% collection fees from the Province) to \$251.55 (\$239 parcel taxation plus collection fees from the Province) and

b) Increase rates and charges

(Single Family Dwelling rates increased from \$275 to \$528)



Hagensborg Waterworks

2025 Budget Discussion – 2026 Operational Costs

Examples of possible increased operational cost

1. Increased operational utility costs (electricity for pumps, lights and heating, and internet connection required) for a new water system in 2026 - \$13,000
2. Additional daily, weekly, and annual water quality testing and treatment supplies for the new system in 2026 – updated estimated cost \$15,000

A water service review will be conducted in 2025. The review will include options and recommendations to address the matter.
(Financial modeling and/or new rate restructure).

****Other Regional Districts' annual water rates and parcel taxes 2018 benchmarking information included as a supplementary report for your information.***



Hagensborg Waterworks

2025 Budget Discussion – 2024 Surplus (\$67,800)

The projected surplus at the end of 2024 is \$67,800.

Options to use the surplus are:

1) Store the surplus in a reserve account for 1 year to be used in the 2026 budget limit a potential 2026 tax increase due to new operational expenses. *It should be noted that spending surplus to offset operational costs reduces reserves and may lead to a spike in taxation the following year. As such, Staff recommend that surplus be used for reserves or one of capital purchases.*

2) allocated estimated surplus towards the future distribution system infrastructure upgrade.

3) A mix of both future asset replacement and supplementing the 2026 budget to limit a possible increase in 2026

Recommendation: 24-10-08 HWAC

That the Hagensborg Water Advisory Committee recommend to the Board that allocates \$25,000 of the estimated 2025 surplus to the asset management plan.

AND that the remainder of the estimated 2025 surplus offset the 2026 cost increase.



Denny Island Waterworks

	2024 Budget	2025 Budget	\$ Change	%Change
Income				
Budget Surplus Beginning of Year	11,179.00	15,456.47	4,277.47	38.3%
Provincial Basic Grant	17,972.00	0.00	-17,972.00	-100.0%
Provincial Grant	200,000.00	200,000.00	0.00	0.0%
Grants Funding	1,161,404.30	1,144,349.30	-17,055.00	-1.5%
Total Income	\$1,390,555.30	\$1,359,805.77	-30,749.53	-2.2%
Expenses				
Apportioned Administration fees	3,694.53	1,000.00	-2,694.53	-72.9%
Contingency	10,456.47	13,000.00	2,543.53	24.3%
Operating Expense (Legal Fees)	15,000.00	1,456.47	-13,543.53	-90.3%
Grant Funding Project	\$			
	1,361,404.30	\$ 1,344,349.30	-17,055.00	-1.3%
Total Expenses	\$1,390,555.30	\$1,359,805.77	-30,749.53	-2.2%
Budget surplus, end of year	0.00	0.00		



Denny Island Waterworks

Possible Resolution:

That the CCRD Board of Directors approve in principle the draft Denny Island Waterworks budget as presented.



Townsite Streetlight

	2024 Budget	2025 Budget	\$Change	%Change
Income				
Budget surplus, begin of year	2,385.78	4,466.85	2,081.07	87.2%
Local Taxation	\$13,243.00	\$12,243.00	-1,000.00	-7.6%
Provincial/Federal Grants	\$2,006.93	\$2,006.93	0.00	0.0%
Total Income	\$17,635.71	\$18,716.78	1,081.07	6.1%
Expenses				
Apportioned Administration fees	1,000.00	1,000.00	0.00	0.0%
Operating Expenses	13,500.00	12,500.00	-1,000.00	-7.4%
Contingency	2,939.85	1,050.00	-1,889.85	-64.3%
Contribution to reserve account	0.00	4,103.83	4,103.83	100.0%
Total Expenses	\$17,439.85	\$18,653.83	1,213.98	7.0%
Budget Surplus, End of Year	\$195.86	\$62.95	-132.91	-67.9%

COW-24-10-27

That the CCRD Board of Directors approve in principle set the Townsite Streetlight and set taxation at \$12,243.00.



Community Works Fund

	2024 Projection	2024 Budget	2025 Budget
Carry Forward Surplus	1,324,632.00	1,324,632.00	1,425,557.23
Interest	513.31	0.00	513.00
Revenue (UBCM Gas Tax Agr)	222,495.96	222,495.96	222,495.96
	\$1,547,641.27	\$1,547,127.96	\$1,648,566.19
Denny Island Water			
local Contribution for SPF Grant	-	240,000.00	240,000.00
Denny Island Airport			
Airport Terminal Roof Replacement		40,000.00	40,000.00
Centennial Pool Renewal			
Local Contribution for SPF Grant/Additional Funding	-	300,000.00	807,310.25
Centennial Pool Renewal			
Debt payment for Centennial Pool			80,000.00
Solid Waste Management Plan			
Devel, Ops & Closure Plan	8,221.13	36,044.49	27,823.36
DOCP/Ground Water Monitoring			
Hagensborg Waterworks			
Hagensborg Water System Upgrade	67,391.76	330,115.76	262,724.00
Asset Management Planning		50,000.00	
Asset Retirement Obligation	20,896.75	51,500.00	
Official Community Planning	25,574.40	72,760.39	47,185.99
Total Expenditures	\$122,084.04	\$1,120,420.64	\$1,505,043.60
Estimated Surplus to carry forward	1,425,557.23	426,707.32	143,522.59



Community Works Fund

2025 Budget Highlights

24-10-18

That the Asset Management Planning funds in the amount of \$50,000 be reallocated to the Pool, with direction to staff to look for grant funding for Asset Management Planning or defer to 2026.

24-10-19

That the funds remaining from the Asset Retirement Obligation in the amount of \$30,603.25 be reallocated to the Pool.

24-10-20

That all of the remaining uncommitted Community Works Funds in the amount of \$426,707 be allocated to the Pool.

24-10-21

That the 2025 Community Works Fund in the amount of \$80,000 be allocated to the Pool to cover the 2025 short-term loan payment.



Community Works Fund

2025 Budget Highlights

Denny Island Water System

local Contribution for SPF Grant: \$240,000 (Carried over from 2024)

Denny Island Airport

Airport Terminal Roof Replacement: \$40,000 (Carried over from 2024)

Centennial Pool Renewal

Local Contribution for SPF Grant/Additional Funding: \$807,310.25

Centennial Pool Renewal

Debt payment for Centennial Pool: \$80,000

Solid Waste Management Plan

Devel, Ops & Closure Plan/Ground Water Monitoring: \$27,823.36
(Carried over from 2024)

Hagensborg Waterworks System Upgrade: \$262,724(Carried over from 2024)

Official Community Planning: \$47,185.99 (Carried over from 2024)



Community Works Fund

Area: All

2025 Budget Discussion

Does the Board wish to allocate CWF \$80,000 for the year of 2026, 2027, 2028, and 2029 to the Pool to cover the 2026-2029 short-term loan payment?

Possible Resolution:

That the CCRD Board of Directors allocate Community Works Fund \$_____ (\$_____ every year) to the Pool to cover the 2026, 2027, 2028 and 2029 short-term loan principle payment.



2025
Budget

2025 Preliminary Tax Implications

Area: All

These 2025 Tax Implications are based on 2024 BC Assessment's values.

Please note: It is for discussion purposes only.

BC Assessment will release completed figures for 2025 in January and updated, final 2025 figures in March.

The staff will bring back updated tax implications in January Board meeting per 2025 BC Assessment's value.



2025
Budget

2025 Preliminary Tax Requisition Summary

Area: All

FINANCIAL PLAN 2025	Area A	Area B	Area C	Area D	Area E	Total EA	LSA	Total
General Operations	\$ 284,652	\$ 6,785	\$ 287,170	\$ 158,229	\$ 55,987	\$ 792,824		\$ 792,824
Grants in Aid	\$ 7,181	\$ 171	\$ 7,244	\$ 3,992	\$ 1,412	\$ 20,000		\$ 20,000
Feasibility Fund	\$ 5,386	\$ 128	\$ 5,433	\$ 2,994	\$ 1,059	\$ 15,000		\$ 15,000
Economic Development	\$ 21,271	\$ 507	\$ 21,460	\$ 11,824	\$ 4,184	\$ 59,246		\$ 59,246
Land Use Planning	\$ 7,181	\$ 171	\$ 7,244	\$ 3,992	\$ 1,412	\$ 20,000		\$ 20,000
Valley Street Lighting			\$ 4,132	\$ 2,277	\$ 806	\$ 7,214		\$ 7,214
Solid Waste Management			\$ 102,914	\$ 56,705	\$ 20,064	\$ 179,684		\$ 179,684
<u>Leisure Services</u>								
Parks & Recreation - Bella Coola			\$ 31,155	\$ 17,166	\$ 6,074	\$ 54,395		\$ 54,395
Recreation - Denny Island	\$ 5,000					\$ 5,000		\$ 5,000
Swimming Pool			\$ 90,055	\$ 49,620	\$ 17,557	\$ 157,233		\$ 157,233
Vancouver Is. Regional Library	\$ 29,840	\$ 711	\$ 30,104	\$ 16,587	\$ 5,869	\$ 83,112		\$ 83,112
Emergency Management	\$ 34,012	\$ 811	\$ 34,313	\$ 18,906	\$ 6,690	\$ 94,732		\$ 94,732
Emergency Management Initiatives						\$ -		\$ -
House Numbering			\$ 573	\$ 316	\$ 112	\$ 1,000		\$ 1,000
Airport - Bella Coola			\$ 16,323	\$ 8,994	\$ 3,182	\$ 28,500		\$ 28,500
Airport - Denny Island	\$ 6,973					\$ 6,973		\$ 6,973
<u>Local Area Services (LSA)</u>								
Fire Protection (Area E+)							\$ 50,704	\$ 50,704
Street Lights (Area E)							\$ 12,243	\$ 12,243
Denny Island Water (SRVA#4)							\$ -	\$ -
Hagensborg Fire Protection							\$ 40,000	\$ 40,000
Hagensborg Waterworks							\$ -	\$ -

**Total
Estimated
Property
Increase
6.2%**

2025	401,496	9,285	638,121	351,602	124,409	1,524,912	102,947	1,627,859
	26.3%	0.6%	41.8%	23.1%	8.2%	100.0%		
2024	383,192	8,848	593,595	327,068	115,728	1,428,431	103,947	1,532,378
	26.8%	0.6%	41.6%	22.9%	8.1%	100.0%		



**2025
Budget**

2025 Preliminary Tax Requisition Summary – Area A

Area: A

CENTRAL COAST REGIONAL DISTRICT
 TAX REQUISITION SUMMARY BY FUNCTION
 Area A

	2025	2024	\$ Change	% Change
<u>Administrative Services</u>				
A - General Operations	\$ 284,652	\$ 268,453	16,199.00	6.0%
B - Grants in Aid	\$ 7,181	\$ 8,649	(1,468.00)	-17.0%
C - Feasibility Fund	\$ 5,386	\$ 5,386	0.00	0.0%
<u>Development Services</u>				
D - Economic Development	\$ 21,271	\$ 21,271	0.00	0.0%
E - Land Use Planning	\$ 7,181	\$ 7,181	0.00	0.0%
F - Valley Street Lighting				
<u>Environmental Services</u>				
G - Solid Waste Management				
<u>Leisure Services</u>				
H - Parks & Recreation - Bella Coola				
I - Recreation - Denny Island	\$ 5,000	\$ 5,000	0.00	0.0%
J - Swimming Pool				
K - Vancouver Is. Regional Library	\$ 29,840	\$ 27,560	2,280.00	8.3%
<u>Protective Services</u>				
L - Emergency Management	\$ 34,012	\$ 32,720	1,292.00	3.9%
M - Emergency Management Initiatives				
N - House Numbering				
<u>Transportation Services</u>				
O - Airport - Bella Coola				
P - Airport - Denny Island	\$ 6,973	\$ 6,973	0.00	0.0%
<u>Local Area Services (LSA)</u>				
Q - Fire Protection (Area E+)				
R - Street Lights (Area E)				
S - Denny Island Water (SRVA#4)				
T - Hagensborg Fire Protection				
U - Hagensborg Waterworks				
TOTAL	401,496	383,192	18,304	4.8%



2025
Budget

2025 Preliminary Tax Requisition Summary – Area B

Area: B

CENTRAL COAST REGIONAL DISTRICT
 TAX REQUISITION SUMMARY BY FUNCTION
 Area B

	2025	2024	\$ Change	% Change
<u>Administrative Services</u>				
A - General Operations	\$ 6,785	\$ 6,399	386.13	6.0%
B - Grants in Aid	\$ 171	\$ 206	(35.00)	-17.0%
C - Feasibility Fund	\$ 128	\$ 128	0.00	0.0%
<u>Development Services</u>				
D - Economic Development	\$ 507	\$ 507	0.00	0.0%
E - Land Use Planning	\$ 171	\$ 171	0.00	0.0%
F - Valley Street Lighting				
<u>Environmental Services</u>				
G - Solid Waste Management				
<u>Leisure Services</u>				
H - Parks & Recreation - Bella Coola				
I - Recreation - Denny Island				
J - Swimming Pool				
K - Vancouver Is. Regional Library	\$ 711	\$ 657	54.36	8.3%
<u>Protective Services</u>				
L - Emergency Management	\$ 811	\$ 780	31.10	4.0%
M - Emergency Management Initiatives				
N - House Numbering				
<u>Transportation Services</u>				
O - Airport - Bella Coola				
P - Airport - Denny Island				
<u>Local Area Services (LSA)</u>				
Q - Fire Protection (Area E+)				
R - Street Lights (Area E)				
S - Denny Island Water (SRVA#4)				
T - Hagensborg Fire Protection				
U - Hagensborg Waterworks				
TOTAL	9,285	8,848	437	4.9%



2025
Budget

2025 Preliminary Tax Requisition Summary – Area C

Area: C

CENTRAL COAST REGIONAL DISTRICT
 TAX REQUISITION SUMMARY BY FUNCTION
 Area C

	2025	2024	\$ Change	% Change
<u>Administrative Services</u>				
A - General Operations	\$ 287,170	\$ 270,827	16,342.61	6.0%
B - Grants in Aid	\$ 7,244	\$ 8,726	(1,481.45)	-17.0%
C - Feasibility Fund	\$ 5,433	\$ 5,433	0.00	0.0%
<u>Development Services</u>				
D - Economic Development	\$ 21,460	\$ 21,460	0.00	0.0%
E - Land Use Planning	\$ 7,244	\$ 7,244	0.00	0.0%
F - Valley Street Lighting	\$ 4,132	\$ 4,132	0.00	0.0%
<u>Environmental Services</u>				
G - Solid Waste Management	\$ 102,914	\$ 102,914	0.00	0.0%
<u>Leisure Services</u>				
H - Parks & Recreation - Bella Coola	\$ 31,155	\$ 21,418	9,736.83	45.5%
I - Recreation - Denny Island				
J - Swimming Pool	\$ 90,055	\$ 90,055	0.00	0.0%
K - Vancouver Is. Regional Library	\$ 30,104	\$ 27,803	2,300.77	8.3%
<u>Protective Services</u>				
L - Emergency Management	\$ 34,313	\$ 33,009	1,303.96	4.0%
M - Emergency Management Initiatives				
N - House Numbering	\$ 573	\$ 573	0.00	0.0%
<u>Transportation Services</u>				
O - Airport - Bella Coola	\$ 16,323	\$ -	16,323.42	100.0%
P - Airport - Denny Island				
<u>Local Area Services (LSA)</u>				
Q - Fire Protection (Area E+)				
R - Street Lights (Area E)				
S - Denny Island Water (SRVA#4)				
T - Hagensborg Fire Protection				
U - Hagensborg Waterworks				
TOTAL	638,121	593,595	44,526	7.5%



2025 Preliminary Tax Requisition Summary – Area D

Area: D

CENTRAL COAST REGIONAL DISTRICT
 TAX REQUISITION SUMMARY BY FUNCTION
 Area D

	2025	2024	\$ Change	% Change
<u>Administrative Services</u>				
A - General Operations	\$ 158,229	\$ 149,225	9,004.71	6.0%
B - Grants in Aid	\$ 3,992	\$ 4,808	(816.27)	-17.0%
C - Feasibility Fund	\$ 2,994	\$ 2,994	0.00	0.0%
<u>Development Services</u>				
D - Economic Development	\$ 11,824	\$ 11,824	0.00	0.0%
E - Land Use Planning	\$ 3,992	\$ 3,992	0.00	0.0%
F - Valley Street Lighting	\$ 2,277	\$ 2,277	0.00	0.0%
<u>Environmental Services</u>				
G - Solid Waste Management	\$ 56,705	\$ 56,705	0.00	0.0%
<u>Leisure Services</u>				
H - Parks & Recreation - Bella Coola	\$ 17,166	\$ 11,801	5,364.96	45.5%
I - Recreation - Denny Island				
J - Swimming Pool	\$ 49,620	\$ 49,620	0.00	0.0%
K - Vancouver Is. Regional Library	\$ 16,587	\$ 15,320	1,267.71	8.3%
<u>Protective Services</u>				
L - Emergency Management	\$ 18,906	\$ 18,188	718.48	4.0%
M - Emergency Management Initiatives				
N - House Numbering	\$ 316	\$ 316	0.00	0.0%
<u>Transportation Services</u>				
O - Airport - Bella Coola	\$ 8,994	\$ -	8,994.14	100.0%
P - Airport - Denny Island				
<u>Local Area Services (LSA)</u>				
Q - Fire Protection (Area E+)				
R - Street Lights (Area E)				
S - Denny Island Water (SRVA#4)				
T - Hagensborg Fire Protection				
U - Hagensborg Waterworks				
TOTAL	351,602	327,068	24,534	7.5%



2025
Budget

2025 Preliminary Tax Requisition Summary – Area E

Area: E

CENTRAL COAST REGIONAL DISTRICT
 TAX REQUISITION SUMMARY BY FUNCTION
 Area E

	2025	2024	\$ Change	% Change
<u>Administrative Services</u>				
A - General Operations	\$ 55,987	\$ 52,801	3,186.18	6.0%
B - Grants in Aid	\$ 1,412	\$ 1,701	(288.83)	-17.0%
C - Feasibility Fund	\$ 1,059	\$ 1,059	0.00	0.0%
<u>Development Services</u>				
D - Economic Development	\$ 4,184	\$ 4,184	0.00	0.0%
E - Land Use Planning	\$ 1,412	\$ 1,412	0.00	0.0%
F - Valley Street Lighting	\$ 806	\$ 806	0.00	0.0%
<u>Environmental Services</u>				
G - Solid Waste Management	\$ 20,064	\$ 20,064	0.00	0.0%
<u>Leisure Services</u>				
H - Parks & Recreation - Bella Coola	\$ 6,074	\$ 4,176	1,898.31	45.5%
I - Recreation - Denny Island				
J - Swimming Pool	\$ 17,557	\$ 17,557	0.00	0.0%
K - Vancouver Is. Regional Library	\$ 5,869	\$ 5,421	448.56	8.3%
<u>Protective Services</u>				
L - Emergency Management	\$ 6,690	\$ 6,435	254.22	4.0%
M - Emergency Management Initiatives				
N - House Numbering	\$ 112	\$ 112	0.00	0.0%
<u>Transportation Services</u>				
O - Airport - Bella Coola	\$ 3,182	\$ -	3,182.44	100.0%
P - Airport - Denny Island				
<u>Local Area Services (LSA)</u>				
Q - Fire Protection (Area E+)				
R - Street Lights (Area E)				
S - Denny Island Water (SRVA#4)				
T - Hagensborg Fire Protection				
U - Hagensborg Waterworks				
TOTAL	124,409	115,728	8,681	7.5%



2025
Budget

2025 Preliminary Average Residential Property Tax

Area: All

Central Coast Regional District Estimated Average Residential Property Tax

Electoral Area	Residential Occurences	Estimated 2025	2024	\$Variance
Area A	343	\$546	\$521	\$25
Area B	4	\$1,989	\$1,895	\$94
Area C	413	\$1,449	\$1,348	\$101
Area D	277	\$1,151	\$1,070	\$81
Area E	87	\$747	\$694	\$53
* Includes 5.25% collection fee to Surveyor of Taxes (Taxation Authority)				

Local Service Area	Residential Occurences	Estimated 2025	2024	\$Variance
LSA Hagensborg Fire	242	\$150	\$150	\$0
LSA Bella Coola Fire	90	\$295	\$295	\$0
LSA Street Light	71	\$89	\$96	-\$7
* Includes 5.25% collection fee to Surveyor of Taxes (Taxation Authority)				



Business Cases

1. Truck Purchase

Currently in use is a 2002 1-ton diesel, dedicated to snow plowing and de-icing at Bella Coola Airport, making it unavailable for other essential tasks during winter operations

Option 1:

Purchase of a full-size 4x4 pickup truck, outfitted with headache rack, box liner and work/safety lights, for use by Operations – \$85,000

Option 2:

Allocate \$50,000 for the purchase of a used internal combustion truck.

Option 3:

Allocate \$85,000 from the LGCAP funds for a full-size 4x4 pickup truck for use by Operations.



Business Cases

1. Truck Purchase

Financial Implication:

Option 1. \$85,000 taxation

Based on 2024 BC Assessment data, Projected taxation
Increases

Area	Projected 2025 Total Increase to Area	Projected 2025 Average Residential Property	2024 Average Residential Property	Projected 2025 Per Average Residential Property increase
Area A	\$30,518	\$562	\$521	\$42
Area B	\$728	\$2,051	\$1,895	\$156
Area C	\$30788	\$1,418	\$1,348	\$70
Area D	\$16964	\$1,126	\$1,070	\$56
Area E	\$6003	\$730	\$694	\$37



Business Cases

1. Truck Purchase

Financial Implication:

Option 2. \$50,000 taxation

Based on 2024 BC Assessment data, Projected Increases

Area	Projected 2025 Total Increase to Area	Projected 2025 Average Residential Property	2024 Average Residential Property	Projected 2025 Per Average Residential Property increase
Area A	\$17,952	\$545	\$521	\$24
Area B	\$428	\$1,987	\$1,895	\$92
Area C	\$18,110	\$1,389	\$1,348	\$41
Area D	\$9,979	\$1,126	\$1,070	\$33
Area E	\$3,531	\$715	\$694	\$22



Business Cases

1. Truck Purchase

Possible Resolution 1:

That the CCRD Board of Directors authorize purchase of a full-size 4x4 pickup truck for use by Operations.

AND THAT the CCRD Board of Directors approve in principle the draft general operations budget with the taxation set at \$877,823.70.

Possible Resolution 2:

That the CCRD Board of Directors authorize purchase of a used internal combustion truck for use by Operations.

AND THAT the CCRD Board of Directors approve in principle the draft general operations budget with the taxation set at \$842,823.70.

Possible Resolution 3:

That the CCRD Board of Directors allocate \$85,000 from the LGCAP funds for a full-size 4x4 pickup truck for use by Operations.



Business Cases

2. Refreshment of Walker Island Outhouse - \$650

Option 1:

Bella Coola Parks and Recreation Rates and Charges increase by 20%

Financial Implication

Recreation Program	Current Rate	Proposed Rate	Notes
Volleyball	\$75.00	\$90.00	No rate change since 2016.
Slow Pitch	\$225.00	\$270.00	No rate change since 2018.
Concession Rental	\$75.00	\$90.00	No rate change since 2018.
Bathroom Rental Only	\$30.00	\$36.00	No rate change since 2018.



Business Cases

2. Refreshment of Walker Island Outhouse - \$650

Option 2:

Bella Coola Parks and Recreation taxation increased by \$650.

Financial Implication

Based on 2024 BC Assessment Data, Projected taxation Increases

Area	Projected 2025 Total Increase to Area	Projected 2025 Average Residential Property	2024 Average Residential Property	Projected 2025 Per Average Residential Property
Area C	\$372	\$1,349	\$1,348	\$1
Area D	\$205	\$1,071	\$1,070	\$1
Area E	\$73	\$694.10	\$693.60	\$0.5



Business Cases

2025 Budget Discussion

Possible Resolution:

That the CCRD Board of Directors allocate \$650 to maintenance budget for refreshment of Walker Island outhouse.

AND THAT the CCRD Board of Directors approve a 20% increase to the rates and charges for Bella Coola Parks and Recreation.

OR

That the CCRD Board of Directors allocate \$650 to maintenance budget for refreshment of Walker Island outhouse.

AND THAT the CCRD Board of Directors approve in principle the draft Bella Coola Parks and Recreation budget with the taxation set at \$55,045.



What's Next

The staff will update projections and refine 2025 draft budget figures based on the Board's direction, more recent actuals, and information regarding 2025 projection.

January

Review the budget with tax implications and approve the budget for public consultation

February

Undertake public consultation; Board meets to review consultation and make final edits.

March

Final adoption, no edits, and no delegations regarding the budget.

Committee of the Whole

That the CCRD Board of Directors resolve to leave committee of the whole.

Committee of the Whole

Possible Resolution:

That the CCRD Board of Directors adopt the budget recommendations from the committee of the whole.

